

September Quarter 2018 Financial Results

October 16, 2018

## Cautionary Statement Regarding Forward-Looking Statements

This presentation and the accompanying discussion contain "forward-looking statements" under U.S. securities laws. Forward-looking statements include any statements that are not statements of historical fact. Examples of forward-looking statements include, but are not limited to: (1) anticipated business, balance sheet, cash flow and financial measures and results, including guidance, whether on a GAAP or non-GAAP basis; (2) economic, market, industry and industry segment expectations; and (3) our ability to successfully execute business, capital allocation, product and growth plans or strategies, or otherwise deliver value for customers and stockholders. Forward-looking statements speak only as of the date they are made and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed, including the factors discussed in our filings with the Securities and Exchange Commission ("SEC"). You should not place undue reliance on forward-looking statements. Lam undertakes no obligation to update any forward-looking statements.

# Business Review and Industry Outlook 

Martin Anstice

Chief Executive Officer

## September Quarter Performance

- Revenues of $\$ 2.3$ billion, operating income of $\$ 630$ million*, and EPS of \$3.36*
- Revenues, gross margin, and EPS all exceeded the midpoint of our guidance
- Near-term outlook consistent with July commentary



## Rational Industry Behavior

- Strength in long-term drivers for data economy enablement from the world of silicon
- 2018 WFE expectations are up slightly year over year
- Compelling opportunities for Lam's strength in Etch and Deposition



## Committed to investment and innovation for the success of our customers and for Lam

## Product Differentiation and Growing Strategic Relevance

- Deposition
- Key penetrations of new films for patterning, new specialty applications, and deeper partnership models for 3D NAND
- Etch
- Continued to strengthen our leading capabilities in high aspect ratio applications for 3D NAND scaling



## Etch + Deposition market share penetration and defense activity a net positive for Lam year-to-date

## CSBG - Installed-Base Units 5-Year Growth



Continued strength in installed-base unit growth

# September Quarter 2018 Financial Results and December Quarter 2018 Outlook 

Doug Bettinger
Executive Vice President \& Chief Financial Officer

## September Quarter Results

- Operating margin and EPS at the high-end of guidance range
- Discipline in our spending during a decline in industry capital equipment investments




## Strong Execution in QSep'18

## September Quarter Revenue Mix

Combined memory segment is $77 \%$ of total systems revenue



## September Quarter Financial Results

|  | Sep'18 | Jun'18 |
| :--- | :---: | :---: |
| Revenue | $\$ 2,331 \mathrm{M}$ | $\$ 3,126 \mathrm{M}$ |
| Non-GAAP Gross Margin* $^{*}$ | $46.4 \%$ | $48.0 \%$ |
| Non-GAAP Operating Expenses* $^{*}$ | $\$ 451 \mathrm{M}$ | $\$ 507 \mathrm{M}$ |
| Non-GAAP Operating Income* $^{*}$ | $\$ 630 \mathrm{M}$ | $\$ 994 \mathrm{M}$ |
| Non-GAAP Operating Margin* | $27.0 \%$ | $31.8 \%$ |
| Non-GAAP Other Income/(Expense)* $^{*}$ | $\$ 0.5 \mathrm{M}$ | $\$ 4.8 \mathrm{M}$ |
| Non-GAAP Tax Rate* | $11.9 \%$ | $6.7 \%$ |
| GAAP Diluted EPS | $\$ 3.23$ | $\$ 5.82$ |
| Non-GAAP Diluted EPS* | $\$ 3.36$ | $\$ 5.31$ |
| Diluted Share Count | 165 M | 175 M |

## Key Balance Sheet and Financial Metrics

|  | Sep'18 | Jun'18 |
| :--- | :---: | :---: |
| Total Consolidated Gross Cash Balance | $\$ 3,875 \mathrm{M}$ | $\$ 5,206 \mathrm{M}$ |
| Account Receivables, Net | $\$ 1,847 \mathrm{M}$ | $\$ 2,177 \mathrm{M}$ |
| DSO | 72 Days | 63 Days |
| Inventory Turns | 2.7 | 3.5 |
| Deferred Revenue* | $\$ 626 \mathrm{M}$ | $\$ 994 \mathrm{M}$ |
| Capital Expenditures | $\$ 56 \mathrm{M}$ | $\$ 80 \mathrm{M}$ |
| Equity Compensation Expense | $\$ 50 \mathrm{M}$ | $\$ 47 \mathrm{M}$ |
| Amortization Expense | $\$ 36 \mathrm{M}$ | $\$ 40 \mathrm{M}$ |
| Depreciation Expense | $\$ 44 \mathrm{M}$ | $\$ 45 \mathrm{M}$ |
| Headcount | $\sim 11,000$ | $\sim 10,900$ |

## December 2018 Quarter Non-GAAP Guidance

|  | Dec'18 Guidance |
| :--- | :---: |
| Revenue | \$2.5 billion $\pm \$ 150$ million |
| Non-GAAP Gross Margin | $46 \% \pm 1 \%$ |
| Non-GAAP Operating Margin | $27.5 \% \pm 1 \%$ |
| Non-GAAP Earnings per Share* | $\$ 3.65 \pm \$ 0.20$ |

## Questions \& Answers

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Net Income to Non-GAAP Net Income <br> (in thousands, except per share data) (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 23, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { June 24, } \\ 2018 \end{gathered}$ |  |
| U.S. GAAP net income | \$ | 533,360 | \$ | 1,021,146 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired through certain business combinations - cost of goods sold |  | 22,342 |  | 22,342 |
| Amortization related to intangible assets acquired through certain business combinations - selling, general and administrative |  | 12,490 |  | 16,069 |
| Restructuring charges - selling, general and administrative |  | 3,417 |  | - |
| Business combination acquisition and integration related costs - selling, general and administrative |  | - |  | 728 |
| Amortization of note discounts - other expense, net |  | 900 |  | 1,851 |
| Net income tax benefit on non-GAAP items |  | $(5,838)$ |  | $(4,686)$ |
| Income tax benefit on the conclusion of certain tax matters |  | - |  | $(9,656)$ |
| Income tax benefit associated with U.S. tax reform |  | (11,211) |  | $(115,838)$ |
| Non-GAAP net income | \$ | 555,460 | \$ | 931,956 |
| Non-GAAP net income per diluted share | \$ | 3.36 | \$ | 5.31 |
| GAAP net income per diluted share | \$ | 3.23 | \$ | 5.82 |
| U.S. GAAP number of shares used for per diluted share calculation |  | 165,327 |  | 175,432 |

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Gross Margin, Operating Expenses and Operating Income to Non-GAAP Gross Margin, Operating Expenses and Operating Income <br> (in thousands, except percentages) <br> (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 23, \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { June 24, } \\ 2018 \end{gathered}$ |  |
| U.S. GAAP gross margin | \$ | 1,058,198 | \$ | 1,479,408 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired through certain business combinations |  | 22,342 |  | 22,342 |
| Non-GAAP gross margin | \$ | 1,080,540 | \$ | 1,501,750 |
| U.S. GAAP gross margin as a percentage of revenue |  | 45.4\% |  | 47.3\% |
| Non-GAAP gross margin as a percentage of revenue |  | 46.4\% |  | 48.0\% |
| U.S. GAAP operating expenses | \$ | 466,447 | \$ | 524,213 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired through certain business combinations |  | $(12,490)$ |  | $(16,069)$ |
| Restructuring charges |  | $(3,417)$ |  | - |
| Business combination acquisition and integration related costs |  | - |  | (728) |
| Non-GAAP operating expenses | \$ | 450,540 | \$ | 507,416 |
| Non-GAAP operating income | \$ | 630,000 | \$ | 994,334 |
| U.S. GAAP operating income as percent of revenue |  | 25.4\% |  | 30.6\% |
| Non-GAAP operating income as a percent of revenue |  | 27.0\% |  | 31.8\% |

## Appendix - Reconciliation

Reconciliation of U.S. GAAP Other Income (Expense), Net to Non-GAAP Other Income (Expense), Net (in thousands)
(unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 23, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { June 24, } \\ 2018 \end{gathered}$ |  |
| U.S. GAAP Other (expense) income, net | \$ | (377) | \$ | 2,954 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization of note discounts |  | 900 |  | 1,851 |
| Non-GAAP Other income, net | \$ | 523 | \$ | 4,805 |

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Income Tax Rate to Non-GAAP Income Tax Rate (in thousands, except percentages) (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 23, } \\ 2018 \end{gathered}$ |  | $\begin{gathered} \text { June 24, } \\ 2018 \end{gathered}$ |  |
| U.S. GAAP income before income taxes | \$ | 591,374 | \$ | 958,149 |
| U.S. GAAP income tax expense (benefit) | \$ | 58,014 | \$ | $(62,997)$ |
| U.S. GAAP income tax rate |  | 9.8\% |  | (6.6)\% |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired through certain business combinations cost of goods sold | \$ | 22,342 | \$ | 22,342 |
| Amortization related to intangible assets acquired through certain business combinations selling, general and administrative |  | 12,490 |  | 16,069 |
| Restructuring charges - selling, general and administrative |  | 3,417 |  | - |
| Business combination acquisition and integration related costs - selling, general and administrative |  |  |  | 728 |
| Amortization of note discounts - other expense, net |  | 900 |  | 1,851 |
| Non-GAAP income before taxes | \$ | 630,523 | \$ | 999,139 |
| Net income tax benefit on non-GAAP items | \$ | 5,838 | \$ | 4,686 |
| Income tax benefit on conclusion of certain tax matters |  | - |  | 9,656 |
| Income tax benefit associated with U.S. tax reform |  | 11,211 |  | 115,838 |
| Non-GAAP income tax expense | \$ | 75,063 | \$ | 67,183 |
| Non-GAAP income tax rate |  | 11.9\% |  | 6.7\% |

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP to Non-GAAP Guidance for the <br> December 2018 quarter

|  | U.S. GAAP |  |  | Reconciling Items |  |  | Non-GAAP |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | \$2.5 Billion | +/- | \$150 Million |  | - |  | \$2.5 Billion | +/- | \$150 Million |
| Gross margin | 45.1\% | +/- | 1\% | \$ | 22 | Million | 46.0\% | +/- | 1\% |
| Operating margin | 26.1\% | +/- | 1\% | \$ | 34 | Million | 27.5\% | +/- | 1\% |
| Net income per diluted share | \$3.47 | +/- | \$0.20 | \$ | 30 | Million | \$3.65 | +/- | \$0.20 |
| Diluted share count | 163 Million |  |  |  | - |  | 163 million |  |  |

The information provided above is only an estimate of what the Company believes is realizable as of the date of this release, and does not incorporate the potential impact of any business combinations, asset acquisitions, divestitures, balance sheet valuation adjustments, financing arrangements, other investments, measurement period adjustments associated with U.S. tax reform, or other significant transactions that may be completed after the date of this release. U.S. GAAP to non-GAAP reconciling items provided include only those items that are known and can be estimated as of the date of this release. Actual results will vary from this model and the variations may be material. Reconciling items included above are as follows:

- Gross margin as a percentage of revenue - amortization related to intangible assets acquired through business combinations, $\$ 22$ million.
- Operating income as a percentage of revenue - amortization related to intangible assets acquired through business combinations, $\$ 34$ million.
- Earnings per share - amortization related to intangible assets acquired though business combinations, $\$ 34$ million; amortization of note discounts, $\$ 1$ million; and associated tax benefit for non-GAAP items ( $\$ 5$ million); totaling $\$ 30$ million.


## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Operating Expenses <br> (in thousands) (unaudited)

|  | Twelve Months Ended |  |
| :---: | :---: | :---: |
|  | $\underset{(\text { Projected) }}{\substack{\text { December 23, } 2018 \\ \hline}}$ |  |
| U.S. GAAP operating expenses for nine months ended September 23, 2018 | \$ | 1,493,863 |
| U.S. GAAP operating expense projected for three months ended December 23, 2018 |  | 475,000 |
| Pre-tax non-GAAP items: |  |  |
| Amortization related to intangible assets acquired through certain business combinations for nine months ended September 23, 2018 |  | $(45,633)$ |
| Amortization related to intangible assets acquired through certain business combinations projected for three months ended December 23, 2018 |  | $(12,000)$ |
| Restructuring charges |  | $(3,417)$ |
| Business combination acquisition and integration related costs |  | (835) |
| Non-GAAP operating expenses | \$ | 1,906,978 |
|  |  | $\begin{aligned} & \text { er 24, } \\ & 17 \end{aligned}$ |
| U.S. GAAP operating expenses | \$ | 1,818,325 |
| Pre-tax non-GAAP items: |  |  |
| Amortization related to intangible assets acquired through certain business combinations |  | $(65,653)$ |
| Costs associated with business process reengineering |  | $(9,565)$ |
| Business combination acquisition and integration related costs |  | $(2,029)$ |
| Non-GAAP operating expenses | \$ | 1,741,078 |

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Dilutive Shares Outstanding (in thousands, except percentages) <br> (unaudited)

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 23, } \\ 2018 \\ \text { (Projected) } \end{gathered}$ | $\underset{2017}{\text { December 24, }}$ |
| U.S. GAAP number of shares used for per diluted share calculation | 163,000 | 161,135 |
| Effect of potential dilutive securities: |  |  |
| Employee stock plans | - | 2,757 |
| Convertible notes | - | 15,423 |
| Warrants | - | 4,721 |
| Effect of convertible note hedge | - | $(2,381)$ |
| Non-GAAP number of shares used for per diluted share calculation | 163,000 | 181,655 |

## Innovative Technology <br> Trusted Productivity <br> Fast Solutions

