

## Cautionary Statement Regarding Forward-Looking Statements

This presentation and the accompanying discussion contain "forward-looking statements" under U.S. securities laws. Forward-looking statements include any statements that are not statements of historical fact. Examples of forward-looking statements include, but are not limited to: (1) anticipated business, balance sheet and financial results, including guidance, whether actual or pro forma; (2) economic, market, industry and industry segment expectations; and (3) our ability to successfully execute product plans or growth strategies, or otherwise deliver value for customers and stockholders. Forward-looking statements speak only as of the date they are made and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed, including the factors discussed in our filings with the Securities and Exchange Commission ("SEC"). You should not place undue reliance on forward-looking statements. Lam undertakes no obligation to publicly update any forward-looking statements.

# Business Review and Industry Outlook 

Martin Anstice

President \& Chief Executive Officer

## September Quarter Headlines and Outlook

## Demonstrating operational execution and company scaling

- World-class performance from our supply chain, factories, and field service teams
- New record for shipments in the September quarter
- Record high foundry shipments in the September quarter
- Gearing up for additional growth in the December quarter
- Differentiated product pipeline momentum continues
- $>90 \%$ success in critical defenses and new market application penetrations



## 3D Architectures Critical for Memory and Logic Devices

## Strengthening our strategic relevance

- Driving innovations to enable advanced transistors and interconnect in foundry/logic is a critical priority for Lam
- Rapid adoption of 3D NAND demonstrates its importance to performance scaling in consumer and data center applications
- High density storage in smartphones
- High density SSDs for cost-efficient scaling of cloud architectures



## Extending Leadership Through Competitive Differentiation

## Five consecutive years of Lam SAM outperforming WFE

- Kiyo ${ }^{\circledR}$ with Hydra ${ }^{\circledR}$ : the most technically advanced, production-proven conductor etch performance in the industry
- Flex with Atomic Level Etching: atomic-level control over variability for dielectric etching
- ALTUS ${ }^{\circledR}$ tungsten fill and VECTOR ${ }^{\circledR}$ dielectric deposition: strong momentum set to continue into 2017
- Customer Support Business: on track for a record year, with increased confidence of sustaining long-term profitable growth



## Industry Outlook

## Memory

- NAND WFE on track for 40\% growth year over year; DRAM WFE down ~40\% year over year in 2016
- 3D NAND shipped capacity of ~425k WSPM by the end of 2016
- Upward bias to spending expectations for NAND and DRAM in 2017


## Foundry \& Logic

- Foundry WFE up >20\% year over year in 2016
- Customer focus on additional qualifications and PTOR selections for 10 nm and 7 nm devices
- Flat to modest pull-back in logic/foundry spending in 2017


## Expect modestly higher overall WFE spend in 2017

# September Quarter 2016 Financial Results and December Quarter 2016 Outlook <br> Doug Bettinger <br> Executive Vice President \& Chief Financial Officer 

## September Quarter Results

## Solid execution and record results

- Shipments, revenue, net income*, and cash from operations* at all-time highs in QSep' 16

| Shipments |  |  | Revenue |  |  | Cash from Operations* |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$1.6 | \$1.7 |  |  | \$1.6 |  | \$424 | \$473 |
|  | QJ un'16 | QSep'16 |  | QJ un'16 | QSep'16 |  | QJ un'16 | QSep'16 |

## September Quarter Shipments

## QSep' 16 shipments of $\$ 1.708$ billion

- 8\% increase compared to J une quarter
- System shipments reflect larger mix of foundry, logic



## September Quarter Financial Results

|  | Sep'16 | Jun'16 |
| :--- | :---: | :---: |
| Revenue | $\$ 1,632 \mathrm{M}$ | $\$ 1,546 \mathrm{M}$ |
| Non-GAAP Gross Margin* | $45.2 \%$ | $46.6 \%$ |
| Non-GAAP Operating Expenses* | $\$ 372 \mathrm{M}$ | $\$ 361 \mathrm{M}$ |
| Non-GAAP Operating Income* | $\$ 366 \mathrm{M}$ | $\$ 359 \mathrm{M}$ |
| Non-GAAP Operating Margin* | $22.4 \%$ | $23.2 \%$ |
| Non-GAAP Other Income/(Expense)* | $\$ 0.5 \mathrm{M}$ | $(\$ 9.0 \mathrm{M})$ |
| Non-GAAP Tax Rate* | $12 \%$ | $10 \%$ |
| GAAP Diluted EPS | $\$ 1.47$ | $\$ 1.46$ |
| Non-GAAP Diluted EPS* | $\$ 1.81$ | $\$ 1.80$ |
| Non-GAAP Diluted Share Count* | 178 M | 175 M |

## Key Balance Sheet and Financial Metrics

|  | Sep'16 | Jun'16 |
| :--- | :---: | :---: |
| Total Consolidated Gross Cash Balance | $\$ 7,470 \mathrm{M}$ | $\$ 7,078 \mathrm{M}$ |
| Account Receivables, Net | $\$ 1,290 \mathrm{M}$ | $\$ 1,262 \mathrm{M}$ |
| DSO | 72 Days | 74 Days |
| Inventory Turns | 3.9 | 3.5 |
| Deferred Revenue* | $\$ 704 \mathrm{M}$ | $\$ 566 \mathrm{M}$ |
| Capital Expenditures | $\$ 42 \mathrm{M}$ | $\$ 52 \mathrm{M}$ |
| Equity Compensation Expense | $\$ 39 \mathrm{M}$ | $\$ 39 \mathrm{M}$ |
| Amortization Expense | $\$ 39 \mathrm{M}$ | $\$ 39 \mathrm{M}$ |
| Depreciation Expense | $\$ 36 \mathrm{M}$ | $\$ 36 \mathrm{M}$ |
| Headcount | $\sim 7,800$ | $\sim 7,500$ |

## December 2016 Quarter Non-GAAP Guidance

## Dec'16 Guidance

| Shipments | $\$ 1.850$ billion $\pm \$ 75$ million |
| :--- | :---: |
| Revenue | $\$ 1.840$ billion $\pm \$ 75$ million |
| Non-GAAP Gross Margin | $46.0 \% \pm 1 \%$ |
| Non-GAAP Operating Margin | $25.0 \% \pm 1 \%$ |
| Non-GAAP Earnings per Share* | $\$ 2.18 \pm \$ 0.10$ |

## Questions \& Answers

## Appendix - Reconciliation

Reconciliation of U.S. GAAP Gross Margin, Operating Expenses and Operating Income to Non-GAAP
Gross Margin, Operating Expenses and Operating Income
(in thousands, except percentages)
(unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 25, \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { June 26, } \\ 2016 \end{gathered}$ |  |
| U.S. GAAP gross margin | \$ | 716,197 | \$ | 698,784 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired in Novellus transaction |  | 21,250 |  | 21,250 |
| Novellus acquisition-related inventory fair value impact |  | - |  | 128 |
| Non-GAAP gross margin | \$ | 737,447 | \$ | 720,162 |
| U.S. GAAP gross margin as a percentage of revenue |  | 43.9\% |  | 45.2\% |
| Non-GAAP gross margin as a percentage of revenue |  | 45.2\% |  | 46.6\% |
| U.S. GAAP operating expenses | \$ | 400,250 | \$ | 389,543 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired in Novellus transaction |  | $(16,083)$ |  | $(16,083)$ |
| KLA-Tencor acquisition-related costs |  | $(9,972)$ |  | $(19,270)$ |
| Costs associated with campus consolidation |  | $(2,561)$ |  | $(7,763)$ |
| Restructuring charges |  | - |  | (160) |
| Gain on sale of real property, net of associated exit costs |  | - |  | 15,223 |
| Non-GAAP operating expenses | \$ | 371,634 | \$ | 361,490 |
| Non-GAAP operating income | \$ | 365,813 | \$ | 358,672 |
| GAAP operating margin as percent of revenue |  | 19.4\% |  | 20.0\% |
| Non-GAAP operating margin as a percent of revenue |  | 22.4\% |  | 23.2\% |

## Appendix - Reconciliation

Reconciliation of U.S. GAAP Net Income to Non-GAAP Net Income and U.S. GAAP number of dilutive shares to Non-
GAAP number of dilutive shares
(in thousands, except per share data)
(unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 25, \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { June 26, } \\ 2016 \end{gathered}$ |  |
| U.S. GAAP net income | \$ | 263,835 | \$ | 258,939 |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired in Novellus transaction - cost of goods sold |  | 21,250 |  | 21,250 |
| Novellus acquisition-related inventory fair value impact - cost of goods sold |  | - |  | 128 |
| Costs associated with campus consolidation - research and development |  | 2,561 |  | 7,763 |
| Restructuring charges - research and development |  | - |  | 43 |
| Amortization related to intangible assets acquired in Novellus transaction -selling, general and administrative |  | 16,083 |  | 16,083 |
| KLA-Tencor acquisition-related costs - selling, general and administrative |  | 9,972 |  | 19,270 |
| Restructuring charges - selling, general and administrative |  | - |  | 117 |
| Gain on sale of real property, net of associated exit costs - selling, general and administrative |  | - |  | $(15,223)$ |
| KLA-Tencor acquisition funding interest expense, net - other expense, net |  | 17,709 |  | 3,821 |
| Amortization of note discounts - other expense, net |  | 5,913 |  | 7,492 |
| Amortization of bridge loan issuance costs and other related fees - other expense, net |  | - |  | 6,938 |
| Net income tax benefit on non-GAAP items |  | $(15,249)$ |  | $(8,413)$ |
| Income tax benefit on resolution of certain tax matters |  | - |  | $(2,515)$ |
| Change to income tax benefit from court ruling |  | - |  | (887) |
| Non-GAAP net income | \$ | 322,074 | \$ | 314,806 |
| Non-GAAP net income per diluted share | \$ | 1.81 | \$ | 1.80 |
| U.S. GAAP number of shares used for per diluted share calculation |  | 180,017 |  | 177,649 |
| Effect of convertible note hedge |  | $(2,389)$ |  | $(2,597)$ |
| Non-GAAP number of shares used for per diluted share calculation |  | 177,628 |  | 175,052 |

## Appendix - Reconciliation

## Reconciliation of U.S. GAAP Other Expense, Net to Non-GAAP Other Income (Expense), Net (in thousands) (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 25, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 26, } \\ 2016 \end{gathered}$ |  |
| U.S. GAAP Other expense, net | \$ | $(23,154)$ | \$ | $(27,249)$ |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization of note discounts |  | 5,913 |  | 7,492 |
| Amortization of bridge loan issuance costs and other related fees |  | - |  | 6,938 |
| KLA-Tencor acquisition funding interest expense, net |  | 17,709 |  | 3,821 |
| Non-GAAP other income (expense), net | \$ | 468 | \$ | $(8,998)$ |

## Appendix - Reconciliation

Reconciliation of U.S. GAAP Income Tax Rate to Non-GAAP Income Tax Rate (in thousands, except percentages) (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 25, ~ \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { June } 26, \\ 2016 \end{gathered}$ |  |
| U.S. GAAP income before income taxes |  | 292,793 | \$ | 281,992 |
| U.S. GAAP income tax expense (benefit) |  | 28,958 | \$ | 23,053 |
| U.S. GAAP income tax rate |  | 9.9\% |  | 8.2\% |
| Pre-tax non-GAAP items: |  |  |  |  |
| Amortization related to intangible assets acquired in Novellus transaction - cost of goods sold | \$ | 21,250 | \$ | 21,250 |
| Novellus acquisition-related inventory fair value impact - cost of goods sold |  | - |  | 128 |
| Restructuring charges - research and development |  | - |  | 43 |
| Cost associated with campus consolidation - research and development |  | 2,561 |  | 7,763 |
| KLA-Tencor acquisition-related costs - selling, general and administrative |  | 9,972 |  | 19,270 |
| Gain on sale of assets, net associated exit costs - selling, general and administrative |  | - |  | $(15,223)$ |
| Amortization related to intangible assets acquired in Novellus transaction selling, general and administrative |  | 16,083 |  | 16,083 |
| Restructuring charges (benefit) - selling, general and administrative |  | - |  | 117 |
| Amortization of note discounts - other expense, net |  | 5,913 |  | 7,492 |
| Amortization of bridge loan issuance costs and other related fees - other expense, net |  | - |  | 6,938 |
| KLA-Tencor pre-acquisition funding interest expense, net - other expense, net |  | 17,709 |  | 3,821 |
| Non-GAAP income before taxes | \$ | 366,281 | \$ | 349,674 |
| Net income tax benefit on non-GAAP items | \$ | 15,249 | S | 8,413 |
| Income tax benefit on resolution of certain tax matters |  | - |  | 2,515 |
| Change to income tax benefit due to a court ruling |  | - |  | 887 |
| Non-GAAP income tax expense | S | 44,207 | \$ | 34,868 |
| Non-GAAP income tax rate |  | 12.1\% |  | 10.0\% |

## Appendix - Reconciliation

Reconciliation of U.S. GAAP to Non-GAAP Guidance for the December 2016 quarter (unaudited)

|  | U.S. GAAP |  |  | Reconciling Items |  |  | Non-GAAP |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shipments | \$1.85 Billion | +/- | \$75 Million |  |  | - | \$1.85 Billion | +/- | \$75 Million |
| Revenue | \$1.84 Billion | +/- | \$75 Million |  |  | - | \$1.84 Billion | +/- | \$75 Million |
| Gross margin | 44.9\% | +/- | 1\% | \$ | 21 | Million | 46.0\% | +/- | 1\% |
| Operating margin | 23.0\% | +/- | 1\% | \$ | 37 | Million | 25.0\% | +/- | 1\% |
| Net income per diluted share | \$1.82 | +/- | \$0.10 | \$ | 60 | Million | \$2.18 | +/- | \$0.10 |
| Diluted share count | 181 Million |  |  | 2 Million |  |  | 179 Million |  |  |

The information provided above is only an estimate of what the Company believes is realizable as of the date of this release, and does not incorporate the potential impact of any business combinations, asset acquisitions, divestitures, financing arrangements, other investments, or other significant transactions that may be completed after the date of this release. GAAP to non-GAAP reconciling items provided include only those items that are known and can be estimated as of the date of this release. Actual results will vary from this model and the variations may be material. Reconciling items included above are as follows:

- Gross Margin - amortization related to intangible assets acquired in the Novellus transaction, $\$ 21$ million.
- Operating margin - amortization related to intangible assets acquired in the Novellus transaction, \$37 million.
- Earnings per share - amortization related to intangible assets acquired in the Novellus transaction, \$37 million; amortization of note discounts, $\$ 6$ million; special mandatory redemption fees, accelerated amortization of loan issuance costs and debt discounts, and interest expense, net associated with the early redemption of the KLA-Tencor acquisition funding, $\$ 37$ million; and associated tax benefit for non-GAAP items (\$20) million; totaling $\$ 60$ million.
- Diluted share count - impact of a note hedge issued contemporaneously with the convertible notes due 2018, 2 million shares.


## Appendix - Reconciliation

## RECONCILIATION OF DEFERRED REVENUE <br> (in millions) <br> (unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | September 25,$2016$ |  | June 26, 2016 |  |
| Beginning Balance | \$ | 566.4 | \$ | 510.7 |
| Shipments |  | 1,708.5 |  | 1,587.4 |
| Revenue |  | $(1,632.4)$ |  | $(1,546.3)$ |
| Net Change in Japan (1) |  | 66.4 |  | (11.0) |
| Services \& Other |  | (4.6) |  | 25.6 |
| Ending Balance | \$ | 704.3 | \$ | 566.4 |
| Value of shipments to Japanese customers not recorded as deferred revenue (2) | \$ | 65.3 | \$ | 131.7 |

(1) Net change in the value of orders shipped from backlog to Japanese customers that are not recorded as deferred revenue. These shipments are classified as inventory at cost until title transfers
(2) The value of orders shipped from backlog to Japanese customers that are not recorded as deferred revenue. These shipments are classified as inventory at cost until title transfers.

INNOVATIVE TECHNOLOGY TRUSTED PRODUCTIVITY FAST SOLUTIONS

